

## COUNTY COUNCIL – 6 NOVEMBER 2018

### REPORT OF THE CABINET

#### ***Cabinet Member: Leader***

#### **1. Business Case to Support Significant Capital Investment in the Council's Assets**

*(Cabinet, 18 September 2018)*

Cabinet considered and approved a report on the inclusion of significant investment in the Council's assets as part of the proposed Capital Programme to 2029, the funding for which would be included in the proposed Budget for 2019/20 and Medium Term Financial Plan to 2022/23, which is due to be considered by Cabinet in January 2019.

#### **2. New Operating Model for Oxfordshire County Council**

*(Cabinet, 18 September 2018)*

The Operating Model is a detailed description of how the Council will work in the future, with the key aims of putting better outcomes for residents and the delivery of the Thriving Communities Vision at the centre of all plans and operations. Development activity since March had produced a detailed design for the Operating Model and following consideration at Performance Scrutiny Committee, Audit & Governance Committee and full Council the report sought Cabinet approval for the proposal.

Cabinet endorsed the proposed Operating Model set out in the Business Case in Annex 1 as the basis of whole council transformation planning and agreed to Option 1, to enable delivery of the estimated range of savings (£34m-£58m) to the fullest extent appropriate. Cabinet further agreed a set of delivery principles and directed the Chief Executive to bring a costed proposal for implementation to Cabinet.

#### ***Cabinet Member: Deputy Leader***

#### **3. Staffing Report – Quarter 1 – September 2018**

*(Cabinet, 18 September 2018)*

Cabinet noted a report that provided an update on staffing numbers and related activity for the period 1 April 2018 to 30 June 2018.

#### **4. Business Management & Monitoring Report for Quarter 1**

*(Cabinet, 16 October 2018)*

Cabinet noted a report that demonstrated the state of Oxfordshire County Council's (OCC's) business as regards progress towards Corporate Plan priorities at the end of Quarter 1 2018-19. This was the first report using the

new OCC Corporate Plan and Outcomes Framework, and the first to focus fully on the high priority outcomes rather than the underlying measures.

### ***Cabinet Member: Adult Social Care & Public Health***

#### **5. Director of Public Health Annual Report XI**

*(Cabinet, 16 October 2018)*

Cabinet noted and **RECOMMENDED** Council to receive and note a report which summarised key issues associated with the Public Health of the County. It is an independent report about the health and wellbeing of Oxfordshire residents in the broadest terms. It uses science and fact to describe the health of Oxfordshire and to make recommendations for the future.

The report covered the following areas:

Chapter 1: The Demographic Challenge

Chapter 2: Creating Healthy Communities

Chapter 3: Breaking the Cycle of Disadvantage

Chapter 4: Lifestyles and Preventing Disease Before it Starts

Chapter 5: Promoting Mental Wellbeing and Positive Mental Health

Chapter 6: Fighting Killer Diseases

N.B. This report is included elsewhere on the agenda for consideration by full Council.

### ***Cabinet Member: Children & Family Services***

#### **6. Performance Scrutiny Young Carers Deep Dives Recommendations**

*(Cabinet, 16 October 2018)*

Cabinet considered the report setting out recommendations from the Performance Scrutiny Committee deep dive into how the Council identifies and supports young carers to reduce the inequalities they face. Cabinet deferred a decision on the recommendations in the report pending further work by the Performance Scrutiny Committee and a further report back to Cabinet.

#### **7. Updated Financial & Resource Contribution Towards the Swan Free School Project in Oxford**

*(Cabinet, 16 October 2018)*

Cabinet received information on progress with provision of the above school to meet demand for secondary school places in Oxford from September 2019 and to ensure that the county council is in a position to respond quickly to whatever planning decision is taken by Oxford City Council on 15 October 2018.

The ESFA team leading the project had indicated that a revised programme of transfer of assets from the Council would be required to ensure the need for places in 2019 could be met and cabinet approved the way forward.

### ***Cabinet Member: Education & Cultural Services***

#### **8. Elective Home Education Working Group Report**

*(Cabinet, 18 September 2018)*

The Education Scrutiny Committee had agreed to undertake a short investigation into the reasons for an increase in elective home education (EHE) across the County in December 2017. The working group comprised of Councillor Waine and Councillor Smith. The Cabinet had before it a report which presented the findings of the investigation and the recommendations to Cabinet for consideration.

Cabinet considered the recommendations of the Education Scrutiny Committee Elective Home Education working group, asked that further work take place by officers in the areas identified and that the Director for Children's Services, in consultation with the Cabinet Member for Public Health and Education, prepare a response to a future meeting of the Education Scrutiny Committee.

### ***Cabinet Member: Environment***

#### **9. Oxfordshire Joint Statutory Spatial Plan (JSSP); Local Development Scheme (LDS) and Statement of Community Involvement (SCI)**

*(Cabinet, 18 September 2018)*

The six Oxfordshire Councils and the Oxfordshire Local Enterprise Partnership (OXLEP) had signed the Oxfordshire Housing and Growth Deal with Government in March 2018. Under the terms of the Deal the local District and City authorities had committed to producing an Oxfordshire Joint Statutory Spatial Plan (JSSP) for submission to the Planning Inspectorate for independent examination by 31 March 2020 and adoption by 31 March 2021, subject to examination process.

Oxfordshire County Council was an observer to the process however, Cabinet had before it a report which outlined the Local Development Strategy (LDS) and the Draft Statement of Community Involvement (SCI) for the JSSP as well as the Scoping Document which set out the level of detail and processes associated with the JSSP.

Cabinet noted and supported the contents of the three documents.

**Cabinet Member: Finance****10. Service & Resource Planning Report - 2019/20 - September 2018***(Cabinet, 18 September 2018)*

Cabinet had before them the first in a series on the Service & Resource Planning process for the forthcoming year which will culminate in Council setting a budget for 2019/20; a medium-term plan to 2022/23 and capital programme to 2028/29 in February 2019. The initial report set the context and the starting point for the process, and sought approval to the proposed process, including the timetable.

Cabinet approve the Service and Resource Planning process for 2019/20 and approved a four-year period for the Medium Term Financial Plan and ten-year Capital Programme to 2028/29.

**11. Treasury Management 2017/18 Outturn***(Cabinet 18 September 2018)*

Cabinet considered a report which set out the Treasury Management activity undertaken in the financial year 2017/18 in compliance with the CIPFA Code of Practice. The report included Debt and Investment activity, Prudential Indicator Outturn, Investment Strategy, and interest receivable and payable for the financial year. Cabinet **RECOMMENDED** Council to note the Council's Treasury Management Activity in 2017/18.

N.B. The report is included elsewhere on the Council agenda for consideration by full Council.

**12. Financial Monitoring and Medium Term Financial Plan Delivery Report – August 2018***(Cabinet, 16 October 2018)*

Cabinet considered a report that set out the forecast position of the revenue budget as at the end of August 2018. The report also included an update on the delivery of savings, plus forecast reserves and balances.

Cabinet noted the report and virements, approved supplementary estimates and approved bad debt write-offs.

**13. Capital Programme Monitoring Report – August 2018***(Cabinet, 16 October 2018)*

Cabinet considered a capital programme update and monitoring report that focussed on the delivery of the 2018/19 capital programme based on projections at the end of August 2018 and new inclusions within the overall ten-year capital programme.

Cabinet approved the updated Capital Programme and gave specific approval to:

- the stage 0 budget requirement of £2.5m towards the expansion at Radley School within the Basic Need Programme with funding options considered at Stage 1 gateway
- the stage 0 budget requirement of £1.5m towards the expansion at Bardwell School within the Basic Need Programme.
- the additional budget requirement of £3.5m towards the Eastern Arc Phase 1: Access to Headington Project, for an overall budget provision of £14.5m.

## ***Cabinet Member: Transformation***

### **14. Operating Model: Implementation Strategy**

*(Cabinet, 16 October 2018)*

In September 2018, Cabinet endorsed a new Operating Model as the basis for transformation of the whole Council to support the delivery of the Thriving Communities vision. Cabinet also agreed a set of delivery principles and directed the Chief Executive to bring further proposals for implementation of the Operating Model back to Cabinet for decision.

Cabinet had before them a report goes that set out the scale of change that implementing the Operating Model and associated workstreams would represent. It set out a proposed strategy for delivering that change that recognised that the programme can only be successful with full ownership by the Council's members and staff and with clear accountability for delivery sitting with the Council's senior managers. It recommended working with a strategic partner, noting that other suppliers may be required over the life-time of the programme to work alongside the Council to deliver benefits in the most effective way.

The report also considered decision making on costs and initial funding arrangements and the required approach towards staff, resident and partner engagement. Finally, the report made recommendations with respect to ensuring appropriate member oversight of this strategic, long-term programme.

Cabinet reviewed and agreed the implementation strategy.

**IAN HUDSPETH**

Leader of the Council

October 2018